# **Compensation Planning**

## View the Compensation Planning Grid

 From your Workday homepage, navigate to your Workday inbox and select the Salary Planning: 2020 Compensation Planning inbox item. The action item includes a Salary Planning grid where you will enter salary allocations. <u>If you manage exempt employees, you will also see an AIP Planning Tab</u> where you can enter discretionary AIP bonus allocations.

<u>Note</u>: Leaders with executives reporting to them will receive **two** inbox action items; both Compensation Planning tasks for executives and non-executives will need to be completed. Make sure to complete allocations on both the Salary Planning, and if applicable, AIP Planning tabs.

| Williams. Q Search  |   |             |        |         |          |  |           |                    |              | æ       | e | C   |
|---|---|-------------|--------|---------|----------|--|-----------|--------------------|--------------|---------|---|-----|
| Inbox   |   |             |        |         |          |  |           |                    |              |         |   |     |
| Actions (3) Archive          Viewing: All       Sort By: Newest       Image: Compensation         Salary Planning: 2020 Compensation       Planning for Operations Org (John Doe) | Organization Summa<br>Salary Planning: 2020 Sal<br>4 day(s) ago - Effective 02/29/2020         Overall Budget and Spend         0% | lary Pla    | anning | ]       | 0%       | Actions<br>AIP Planning<br>USD<br>0.00<br>of 66,898.22 |           |                    |              | ☆ [     |   | © . |
|   | Organization  | Sub<br>Orgs | View   | Propose | Activity | Status   | Positions | Salary<br>Planning | AIP Planning | Actions | _ |     |
|   | Operations Org (John Doe)   | Å           | Q      | P       | Ģ        | Awaiting Action  | 38        | 0.00%              | 0.00%        | Actions | • | •   |
|   | Submit Search Er  | mployees    |        |         |          |  |           |                    |              |         |   |     |

Your Overall Budget and Spend including the percent and dollar amounts allocated will appear at the top
of the action item. This budget "wheel" will update automatically so you can track your progress against the
total budget as you allocate dollars to employees.



**IMPORTANT:** If you do not have subordinate organizations please skip to Step 5.



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- **3.** If you have subordinate organizations, you will have the following options to view your organization or begin making allocations:
  - **Sub Orgs** Allows you to view and drill into all subordinate organizations, but you can only view one subordinate organization's grid at a time.
  - View or Search Employees Allows you to view specific employee data and filter it in various ways. In this method, you can view multiple employees across different organizations by a certain commonality (filter by job title, ladder level, manager, performance rating, etc.). Please note that you can only view 500 employees at a time.
  - **Propose** Allows you to enter salary increases, and if applicable, AIP allocations for your direct reports.



4. Select the pencil icon under **Propose** to begin making allocations for your direct reports.

| Organization                 | Sub<br>Orgs | View  | Propose |
|------------------------------|-------------|-------|---------|
| Operations Org<br>(John Doe) | Å           | Q     | P       |
| Submit                       | Search Empl | oyees |         |

## Navigate the Salary Planning and AIP Planning Tabs

 Adjust gridlines by hovering between columns and dragging the column. The Salary Planning and AIP Planning grids can also be dowloaded as an Excel document using the Excel Workbook icon at the top of the page.

|                                |                          |                                  |                                     |                           |               |                              |                    | ×     | ≡ 00 🖽 ч                      |                           |  |  |  |  |
|--------------------------------|--------------------------|----------------------------------|-------------------------------------|---------------------------|---------------|------------------------------|--------------------|-------|-------------------------------|---------------------------|--|--|--|--|
| 10 items                       |                          |                                  |                                     | Salary Plan               | ning AIP Plan | ning                         |                    |       |                               |                           |  |  |  |  |
| ~Employee~                     | Job Title                | Current<br>Performance<br>Rating | Frior Year<br>Ferformance<br>Rating | Warnings<br>and<br>Errors |               | Current / New<br>Compa-Ratio | New Base<br>Salary |       | Salary Planning<br>Increase % | Salary Planning<br>Amount |  |  |  |  |
| Employee Name   ID<br># 000455 | Operations Technician II | 3.8                              | AA                                  |                           | \$61,000.00   | 0.921 - 0.921                | \$61,000.00        | 3.25% | 0.00%                         | 0.00                      |  |  |  |  |





6. To filter data or sort by column, click on the column header and use the drop-down options to adjust. <u>Note</u>: The option to filter or sort on employee name is not available in the current Workday release.

| ~Employee~                     | Current<br>Performance<br>Rating | Prior Year<br>Performance<br>Rating | Warnings<br>and<br>Errors | Job Title | Ļ       |             | Current / New<br>Compa-Ratio | New Base<br>Salary | Salary<br>Planning<br>Budget<br>% |
|--------------------------------|----------------------------------|-------------------------------------|---------------------------|-----------|---------|-------------|------------------------------|--------------------|-----------------------------------|
| Employee Name   ID #<br>000456 | 4.0                              |                                     | cending                   |           | an III  | \$78,500.00 | 0.980 - 0.980                | \$78,500.00        | 3.25%                             |
| Employee Name   ID #<br>000457 | 3.0                              | Filter Cond                         |                           |           | _an III | \$84,959.36 | 1.061 - 1.061                | \$84,959.36        | 2.75%                             |
| Employee Name   ID #<br>000458 | 3.0                              | is<br>Value <b>*</b>                |                           | •         | an II   | \$60,944.45 | 0.921 - 0.921                | \$60,944.45        | 2.75%                             |
| Employee Name   ID #<br>000459 | 3.1                              |                                     |                           | :=        | an II   | \$58,385.85 | 0.882 - 0.882                | \$58,385.85        | 3.25%                             |
| Employee Name   ID #<br>000460 | 3.5                              | Filt                                | er                        |           | an II   | \$66,904.13 | 1.011 - 1.011                | \$66,904.13        | 3.25%                             |

7. You can view additional information for each employee by selecting the row of the employee you want to view. A smart panel will appear at the far right and displays important compensation and role information to help you with making salary increase, and if applicable, AIP recommendations.



## Allocate Budget Dollars

 To enter salary increases, enter a dollar amount in the Salary Planning Amount column OR enter a percent increase in the Salary Planning Increase % column. Recommendations should be made for all your direct reports.

Note: Second level managers will review and approve allocations for indirect reports during Step 11.



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| ~Employee~                     | Job Title                | Current<br>Performance<br>Rating | Prior Year<br>Performance<br>Rating | Warnings<br>and<br>Errors |             | Current / New<br>Compa-Ratio | New Base<br>Salary | Salary<br>Planning<br>Budget<br>% | Salary Planning<br>Increase % | Salary Planning<br>Amount |
|--------------------------------|--------------------------|----------------------------------|-------------------------------------|---------------------------|-------------|------------------------------|--------------------|-----------------------------------|-------------------------------|---------------------------|
| Employee Name   ID #<br>000461 | Operations Technician II | 3.8                              | AA                                  |                           | \$61,000.00 | 0.921 - 0.921                | \$61,000.00        | 3.25%                             | 3.25                          | 0.00                      |
| Employee Name   ID #<br>000462 | Operations Technician II | 3.3                              | AA                                  |                           | \$64,333.82 | 0.972 - 0.972                | \$64,333.82        | 2.75%                             | 0.00%                         | 0.00                      |

9. If you also manage exempt employees, on the AIP Planning tab, enter a dollar amount in the **Total AIP** Allocated \$ column.

| ~Employe   | 20~                            | Job Title                     | Current<br>Performance<br>Rating | Prior Year<br>Performance<br>Rating | Warnings<br>and<br>Errors | Target<br>Opportunity<br>% | Business<br>Performance<br>% | Individual<br>Performance<br>% |            | Total AIP<br>Allocated \$ |
|------------|--------------------------------|-------------------------------|----------------------------------|-------------------------------------|---------------------------|----------------------------|------------------------------|--------------------------------|------------|---------------------------|
| $\bigcirc$ | Employee Name  ID #<br>000463  | Supv Operations               | 3.4                              | AA                                  |                           | 15.0%                      | 100.0%                       | 100%                           | \$8,546.45 | 0.0d                      |
| $\bigcirc$ | Employee Name   ID<br># 000464 | Asset Integrity Specialist Sr | 3.5                              | AA                                  |                           | 12.5%                      | 100.0%                       | 105%                           | \$5,645.14 | 0.00                      |

**10.** Review any warning and/or error messages that appear in the **Warnings and Errors** column.

| ~Employee~                     | Job Title                | Current<br>Performance<br>Rating | Prior Year<br>Performance<br>Rating | Warnings<br>and<br>Errors | New Base<br>Salary | Salary<br>Planning<br>Budget<br>% | Salary Planning<br>Increase % | Salary Planning<br>Amount | Warnings and Errors   |
|--------------------------------|--------------------------|----------------------------------|-------------------------------------|---------------------------|--------------------|-----------------------------------|-------------------------------|---------------------------|---|
| Employee Name   ID #<br>000465 | Operations Technician II | 3.8                              | AA                                  | 1                         | \$59,780.00        | 3.25%                             | (2.00%)                       | (1,220.00)                | ERROR: You have entered a negative<br>merit amount. Merit values must be<br>positive or \$0. Please review and<br>remove this negative merit<br>allocation. |
| Employee Name   ID<br># 000466 | Operations Technician II | 3.3                              | AA                                  |                           | \$64,333.82        | 2.75%                             | 0.00%                         | 0.00                      | WARNING: Employee has a salary<br>planning increase of \$0. Please review<br>to ensure this is correct.   |

- Warnings Warnings will not prevent you from submitting your recommendations. Review the message to ensure the data entered is correct before proceeding.
- Errors Errors will prevent you from submitting your recommendations. Review the message and correct the error indicated.



**Note:** If you have not made any salary increase or AIP allocations yet, **default warning messages for \$0 allocations** will display for all employees until you begin making your entries.





**Overall Budget and Spend** 

10. Once you have entered all salary and, if applicable, AIP recommendations review all warnings and correct any errors. Click the **Submit** button. Your budget should not exceed 100% unless you have approval by your manager to do so.

| USD<br>9,980.01<br>of 9,980.01 |                            | 100%                             | USD<br>20,912.52<br>of 20,912.52    | 2                         |                              |                    |                                   |                               |                           |                     |
|--------------------------------|----------------------------|----------------------------------|-------------------------------------|---------------------------|------------------------------|--------------------|-----------------------------------|-------------------------------|---------------------------|---------------------|
| 16 items                       |                            |                                  |                                     |                           | Salary Plan                  | ning AIP F         | lanning                           |                               |                           |                     |
| ~Employee~                     | Job Title                  | Current<br>Performance<br>Rating | Prior Year<br>Performance<br>Rating | Warnings<br>and<br>Errors | Current / New<br>Compa-Ratio | New Base<br>Salary | Salary<br>Planning<br>Budget<br>% | Salary Planning<br>Increase % | Salary Planning<br>Amount | Warnings and Errors |
| Employee Name  <br>ID # 000467 | Operations Technician II   | 3.4                              | AAH                                 |                           | 1.023 - 1.051                | \$69,587.44        | 2.75%                             | 2.75%                         | 1,862.44                  |                     |
| Employee Name  <br>ID # 000468 | Operations Technician Lead | 3.4                              | AA                                  |                           | 0.886 - 0.915                | \$88,839.58        | 3.25%                             | 3.25%                         | 2,796.40                  |                     |
|                                |                            |                                  |                                     |                           |                              |                    |                                   |                               |                           |                     |

**11.** If you have subordinate organizations, first select **Continue** at the bottom of the screen.

| Job Title                | Current<br>Performance<br>Rating  | Prior Year<br>Performance<br>Rating   | Warnings<br>and<br>Errors   | Current Base   |   | New Base<br>Salary  | Salary<br>Planning<br>Budget<br>%   | Salar <u>,</u><br>I   |
|--------------------------|---|---|---|--|---|---|---|---|
| Operations Technician II | 3.4   | AA  |   | \$61,655.00  | 0.931 - 0.931   | \$61,655.00   | 2.75%   |   |
| Operations Technician I  | 3.0   | AA  |   | \$53,173.75  | 0.883 - 0.883   | \$53,173.75   | 3.25%   |   |
| Operations Technician II | 3.0   | AA  |   | \$57,500.00  | 0.869 - 0.869   | \$57,500.00   | 3.25%   |   |
| Operations Technician I  | 3.0   |   |   | \$51,500.00  | 0.855 - 0.855   | \$51,500.00   | 0.00%   |   |
| Operations Technician II | 3.4   | AA  |   | \$58,410.00  | 0.882 - 0.882   | \$58,410.00   | 3.25%   |   |
| Operations Technician II | 2.7   | AA  |   | \$58,410.00  | 0.882 - 0.882   | \$58,410.00   | 3.25%   |   |
| Operations Technician II | 3.4   | AA  |   | \$67,404.24  | 1.018 - 1.018   | \$67,404.24   | 2.75%   |   |
|                          | Operations Technician II         Operations Technician I         Operations Technician II         Operations Technician II | Job Title     Performance<br>Rating       Operations Technician II     3.4       Operations Technician II     3.0       Operations Technician II     3.4       Operations Technician II     3.4 | Job Title     Performance<br>Rating     Performance<br>Rating       Operations Technician II     3.4     AA       Operations Technician II     3.0     AA       Operations Technician II     3.4     AA       Operations Technician II     3.4     AA | Job Title     Performance<br>Rating     Performance<br>Rating <td>Job TitlePerformance<br/>RatingPerformance<br/>RatingCurrent Base<br/>SalaryOperations Technician II3.4AAS61,655.00Operations Technician II3.0AAS53,173.75Operations Technician II3.0AAS55,500.00Operations Technician II3.0AAS55,500.00Operations Technician II3.0AAS51,500.00Operations Technician II3.0AAS51,500.00Operations Technician II3.4AAS58,410.00Operations Technician II2.7AAS58,410.00</td> <td>Job TitlePerformance<br/>RatingPerformance<br/>RatingCurrent Bass<br/>ErroriCurrent Pass<br/>SalaryCurrent / New<br/>Compa-RatioOperations Technician II3.4AAS61,655.000.931 · 0.931Operations Technician II3.0AAS53,173.750.883 · 0.883Operations Technician II3.0AAS53,173.750.869 · 0.869Operations Technician II3.0AAS51,500.000.855 · 0.855Operations Technician II3.0AAS51,500.000.855 · 0.855Operations Technician II3.4AAS58,410.000.882 · 0.882Operations Technician II2.7AAS58,410.000.882 · 0.882</td> <td>Job TitlePerformance<br/>RatingPerformance<br/>RatingCurrent Base<br/>SalaryCurrent / New<br/>Compa-RatioNew Base<br/>SalaryOperations Technician II3.4AAS61,655.000.931 - 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0.931S61,655.00Operations Technician II3.0AAS53,173.750.883 - 0.883S53,173.75Operations Technician II3.0AAS57,500.000.869 - 0.869S57,500.00Operations Technician II3.0AAS51,500.000.869 - 0.869S57,500.00Operations Technician II3.0AAS51,500.000.869 - 0.855S51,500.00Operations Technician II3.0AAS58,410.000.882 - 0.882S58,410.00Operations Technician II3.4AAS58,410.000.882 - 0.882S58,410.00Operations Technician II2.7AAS58,410.000.882 - 0.882S58,410.00 | Job TitleCurrent<br>Performance<br>RatingPrior Year<br>RatingCurrent Base<br>SalaryCurrent / New<br>Compa-RatioNew Base<br>SalaryPlanning<br>Budget<br>SalaryOperations Technician II3.4AAS61,655.000.931 · 0.931\$61,655.002.75%Operations Technician II3.0AAS53,173.750.883 · 0.883\$53,173.753.25%Operations Technician II3.0AAS55,500.000.869 · 0.869\$57,500.003.25%Operations Technician II3.0AAS51,500.000.855 · 0.855\$51,500.000.00%Operations Technician II3.0AAS51,500.000.855 · 0.855\$51,500.000.00%Operations Technician II3.0AAS51,500.000.855 · 0.855\$51,500.000.00%Operations Technician II3.4AAS51,500.000.852 · 0.855\$51,500.003.25%Operations Technician II3.4AAS58,410.000.882 · 0.882\$58,410.003.25%Operations Technician II2.7AAS58,410.000.882 · 0.882\$58,410.003.25%Operations Technician II2.7AAS58,410.00S58,410.00S58,410.003.25% |







**12.** Select **Submit** on the next page to submit for your overall organization.

**IMPORTANT:** If you have supervisors reporting to you, you will have to wait until their subordinate organization's Salary Planning, and if applicable, AIP Planning grids have been submitted before you can submit your overall organization.

| Organization              | Sub Orgs | View | Propose |
|---------------------------|----------|------|---------|
| Operations Org (John Doe) | 4        | Q    | P       |
| <                         |          |      |         |
| Submit Search Employees   |          |      |         |

#### Complete on Behalf (managers with subordinate organizations only)

If there are supervisors reporting to you that are not available during the Compensation Planning Process, you can enter salary, and if applicable, AIP recommendations for their organization via the **Complete on Behalf** functionality.

1. Select **Sub Orgs** on the main screen of your inbox action item for the manager's organization you wish to plan for.

| % of Pool Summary 1 item |                              |             |      |         |  |  |  |  |  |
|--------------------------|------------------------------|-------------|------|---------|--|--|--|--|--|
| Organiza                 | ation                        | Sub<br>Orgs | View | Propose |  |  |  |  |  |
| 0                        | Operations Org (John<br>Doe) | Å           | Q    | P       |  |  |  |  |  |
| <                        |                              |             |      |         |  |  |  |  |  |

<u>Note</u>: If at any time you need to go back to the top-level organization, you can select the back button in your browser or select **Return to Top Level** at the bottom of the screen.



2. Select the **Actions** drop-down from the **Actions Column** of the subordinate organization you would like to allocate or edit salary increases, and if applicable, AIP recommendations for.

| Organiza   | tion                          | View | Activity | Status          | Positions | Salary<br>Planning | AIP Planning | Actions   |
|------------|-------------------------------|------|----------|-----------------|-----------|--------------------|--------------|-----------|
| 0          | Operations Org (John Doe)     | P    | <b>P</b> | Awaiting Action | 7         | 0.00%              | 0.00%        | Actions v |
| $\bigcirc$ | Operations Org - 2 (John Doe) | Q    | $\Box$   | Awaiting Action | 10        | 0.00%              |              | Actions v |





3. Select **Complete on Behalf** from the drop-down menu.

| Organization                    | View | Activity | Status          | Positions | Salary<br>Planning | AIP Planning | Actions                                |
|---------------------------------|------|----------|-----------------|-----------|--------------------|--------------|--|
| Operations Org (John Doe)       | P    | □<br>□   | Awaiting Action | 7         | 0.00%              | 0.00%        | Actions v                              |
| Operations Org -2 (James Smith) | Q    | Ģ        | Awaiting Action | 10        | 0.00%              |              | Actions v                              |
| Operations Org -3 (Ryan Doe)    | Q    | □<br>□   | Awaiting Action | 12        | 0.00%              |              | View All Employees<br>Search Employees |
| Operations Org -4 (Paul Doe)    | Q    | Ģ        | Awaiting Action | 9         | 0.00%              |              | Complete on Behalf                     |

4. Review the **Important Information** message, then select the check box next to **Confirm** and provide a brief description in the **Comment** section. Select **Complete on Behalf**.

|                                |              | Planner     | Status   | Employees |   |  |
|--------------------------------|--------------|-------------|--|-----------|---|--|
| Operations Org -2 (J<br>Smith) | ames         | James Smith | Awaiting Action  |           |   |  |
| <                              |              |             |  | >         |   |  |
|                                |              |             | g up to my level so I may edit. All planners in s<br>ction, I can only send back to the planner(s) d |           |   |  |
| Comment 🔸                      | Write commen | ٤           |  |           | _ |  |
|                                |              |             |  |           |   |  |

- 5. Select **Done** on the next screen.
- 6. A **pencil icon** will now display instead of a magnifying glass in the **View** column. **Manually Advanced** will also display in the **Status** column. These indicate that you can now make edits to that subordinate organization's salary, and if applicable, AIP planning grids.

| Organization                    | View | Activity | Status               | Positions | Errors | Salary Planning | AIP<br>Planning | Actions   |
|---------------------------------|------|----------|----------------------|-----------|--------|-----------------|-----------------|-----------|
| Operations Org (John Doe)       | P    | $\Box$   | Awaiting Action      | 7         |        | 0.00%           | 0.00%           | Actions 🔻 |
| Operations Org -2 (James Smith) | P    | <b>—</b> | Manually<br>Advanced | 10        | 10     | 0.00%           |                 | Actions v |

7. To begin making allocations select the **pencil icon** under the view column.





Once you have made all recommendations, you can either Submit the salary, and if applicable, AIP
planning grids with your overall organization OR Send Back to the supervisor for review and/or additional
edits.

**IMPORTANT:** You may choose to **Submit** with your overall organization rather than sending back if a supervisor is absent during the compensation planning process period. Before submitting for your overall organization at the top level, you will need to wait until all your subordinate organizations have submitted their Compensation Planning grids. <u>Note</u>: If you use the Send Back tool and the organization you are returning to the manager has a subordinate organization, all organizations for this org will only go back one level and any subordinate organizations will not return to the original manager.

If you need to send back to the supervisor for review, select **Actions** and then select **Send Back** from the drop-down.

|   |          |                      |   |   | Salary Planning   | Planning  | Actions   |
|---|----------|----------------------|---|---|---|---|---|
| Î | Д        | Awaiting Action      | 7   |   | 0.00%   | 0.00%   | Actions 🔻   |
| Ø | <u>_</u> | Manually<br>Advanced | 10  | 10  | 0.00%   |   | Actions v   |
| Q | Д        | Awaiting Action      | 12  |   | 0.00%   |   | View All Employees<br>View Employees with Errors  |
| Q | Д        | Awaiting Action      | 9   |   | 0.00%   |   | Search Employees<br>Send Back   |
|   | A<br>Q   |                      | Image: Constraint of the second se | Image: Constraint of the second se | Image: Constraint of the second se | Image: Constraint of the second se | Image: second |

9. Provide a brief description in the **Comment** section and select **Send Back**.

| 1 item                             |             |                   | = □ -          |
|------------------------------------|-------------|-------------------|----------------|
| Organization                       | Planner     | Status            | Employees      |
| Operations Org -2 (James<br>Smith) | James Smith | Manually Advanced | <sup>9</sup> 🗸 |
| <                                  |             |                   | >              |
| Comment * Write comment            |             |                   |                |
| Send Back Cance                    | el          |                   |                |

- **10.** Select **Done** on the next screen.
- **11.** A **magnifying glass** will now display instead of a pencil icon in the **View** column and **Sent Back** will display in the **Status** column. These indicate that edits to the salary, and if applicable, AIP planning grids can now be made by the supervisor of that subordinate organization.

| Organization                    | View | Activity | Status          | Positions | Errors     | Salary Planning | AIP Planning | Actions   |
|---------------------------------|------|----------|-----------------|-----------|------------|-----------------|--------------|-----------|
| Operations Org (John Doe)       | P    | Ģ        | Awaiting Action | 7         |            | 0.00%           | 0.00%        | Actions 🔻 |
| Operations Org -2 (James Smith) | Q    | Ţ        | Sent Back       | 10        | <b>1</b> 0 | 0.00%           |              | Actions 💌 |



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