



## LARRY LARSEN

EXECUTIVE VICE PRESIDENT AND CHIEF OPERATING OFFICER

### Professional Experience

Larry Larsen was appointed Executive Vice President and Chief Operating Officer in May 2025. In this capacity, he oversees all aspects of the company's transmission, storage and gathering and processing operations. His primary focus is on ensuring safety and regulatory compliance and optimizing operations to enhance Williams' competitive edge and advance the execution of its long-term strategic goals.

Before assuming his current role, Larsen served as Senior Vice President of Williams' Gathering & Processing operations since March 2022. His responsibilities included overseeing gathering, processing and treating, as well as natural gas liquids transportation, fractionation and storage services across the Western region of the U.S., Ohio, Pennsylvania and West Virginia.

Previously, Larsen was vice president, Strategic Development, where he led Williams' corporate strategy, market intelligence and corporate development initiatives. He also managed the company's Environmental, Social and Governance (ESG) efforts, as well as due diligence and integration processes related to acquisitions and divestitures.

In 2018, he became vice president-general manager for Williams' Rocky Mountain Midstream franchise and was responsible for all commercial activities and the safe, reliable operations of the area's growing assets. Prior to that role, he was vice president, Central Services, where he led the teams responsible for Williams' supply chain, commodity services (volume management, systems planning, commodity optimization and commercial contracts), NGL and gas marketing, measurement and pipeline control functions.

Since joining Williams in 1999, Larsen has held a wide variety of roles across the gathering and processing and transmission businesses as well as corporate functions. He has an extensive background in business development, marketing, operations, engineering and mergers and acquisitions.

### Education

Larsen earned a Bachelor of Science degree in Mechanical Engineering from the University of Utah in 1998

