



WE MAKE CLEAN ENERGY HAPPEN®

# A Leader in Natural Gas Infrastructure

Williams is a **100+** year-old leading energy infrastructure company that gathers, processes, stores and transports natural gas to over **800 customers**. Our operations are concentrated in the Pacific Northwest, Rocky Mountains, Gulf Coast and Eastern Seaboard. Headquartered in Tulsa, Oklahoma with over **5,700 employees**, Williams is a **Fortune 500** company with assets spanning the full natural gas value chain.

Connecting the best supplies with growing demand for clean energy



**~1/3**  
of the natural gas in the U.S.



**> 32,000 miles**  
of pipeline in 24 states



**in 12 key supply areas**  
benefiting from geographic diversity and fee-based earnings



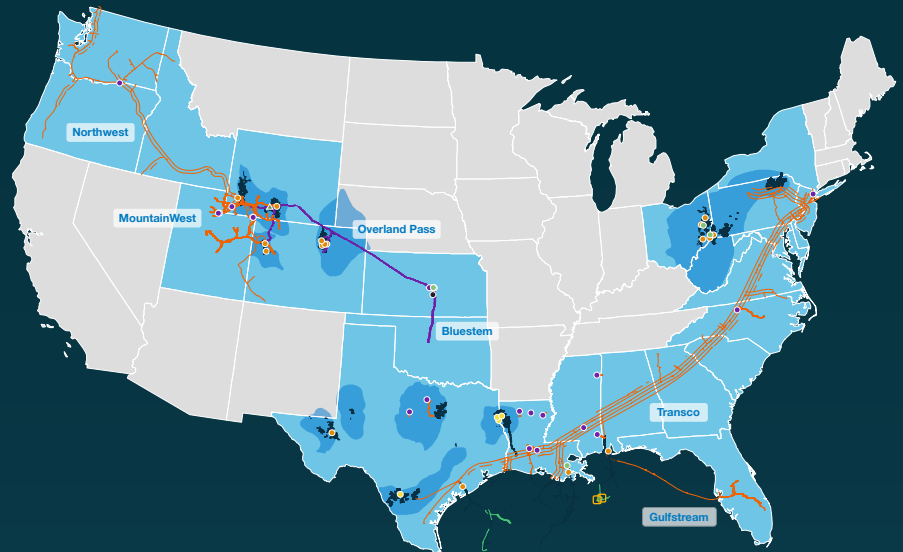
**29.6 Bcf/d**  
of gas gathering capacity



**8.3 Bcf/d**  
of processing capacity



**417 Bcf**  
of gas storage capacity



## Core business segments

### Transmission, Power & Gulf

U.S. interstate natural gas pipelines, power generation, natural gas storage, and Deepwater Gulf natural gas and crude oil services

### Northeast G&P

Natural gas gathering, processing (G&P) and fractionation in the prolific Marcellus and Utica Shales

### West

Diversified natural gas G&P business serving Barnett, Eagle Ford, Haynesville, Mid-Continent, Permian and the DJ and other Rockies supply areas

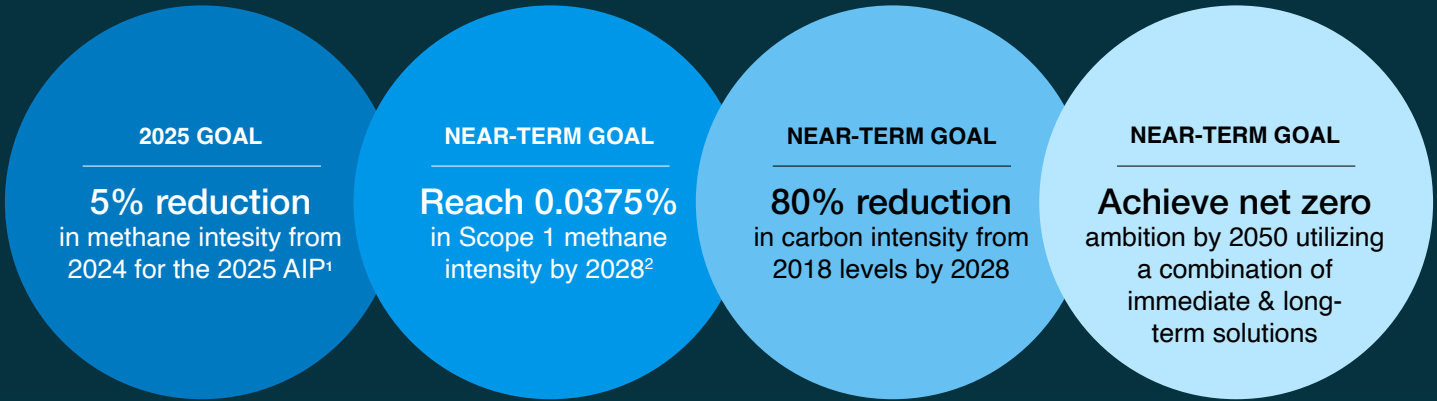
### Gas & NGL Marketing Services

Gas and NGL marketing services for end-users, customers, third-party NGL producers and Williams' equity production



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## Committed to a Clean Energy Future



## Sustainability Rankings

### S&P Global

Received the top score in the 2025 Corporate Sustainability Assessment (CSA) in the North America Oil & Gas Storage & Transportation industry

### CDP

Maintained an 'A-' score on the 2025 CDP Climate Change Questionnaire

### ISS

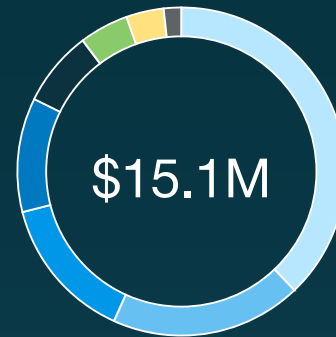
Achieved 'Prime' status and 'B-' rating in the ISS Corporate Rating Report

### MSCI

Maintained AA rating, illustrating ongoing ESG leadership in the Oil & Gas Refining, Marketing, Transportation & Storage industry

## Strengthening Our Communities

### 2025 Charitable Giving



- 37% Education
- 17% United Way
- 15% Health & Human Services
- 13% Civic Betterment
- 7% Environmental Stewardship
- 5% Public Safety
- 5% Arts & Culture
- 2% Other

## Natural Gas is the Trifecta of Energy Solutions

### Clean

Natural gas released **45% fewer CO<sub>2</sub> emissions** than coal

### Affordable

Natural gas is **3.3x cheaper** than electricity

### Reliable

Natural gas has **2.4x the power capacity** of stored solar power